Searching for Slowness A FUTURE-PACED ETTHOS



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Massachusetts Institute of Technology School of Architecture + Planning Fall 2020 Critical Precedents in Practice Antonio Furguiele

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- I -PREFACE

Let us re-visit our definition of Slow Architecture:

Slow Architecture is an alternative practice, production, and occupation of architecture, which is attuned to environment and cultural context, with all aspects of the design deeply considered and deliberately working to achieve quality and longevity.

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By proposing a new, slow manifesto, we must acknowledge aspects of our process; the conversations you have just read are recalled exchanges – *What was lost in translation*? The tenets were synthesized thematically from these conversations – What survey biases are present due to the research "participants"?

What biases are present because of our own preconceptions and values?

During our process of synthesizing *Searching for Slowness*, our understanding of Slow Architecture has evolved as we conversed, reflected, and categorized our research.

The tenets outlined in the following "reading" of *Searching for Slowness* are just one of many possible distillations of what it means to practice, produce, and occupy Slow Architecture.

- II -ACTIVITY

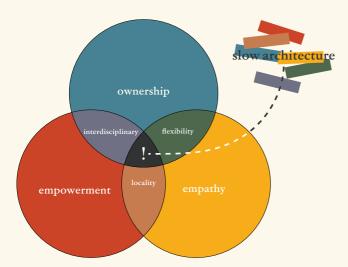
Now that you've read a series of conversations with architects whose practice or project expresses an ethos of slowness, we invite you to digest and synthesize the themes of the text.

As you unravel the conversations, explore emergent themes and categorize salient moments into key principles of Slow Architecture – we think a successful principle addresses issues of sustainability and equity.

Disassemble the *conversations* "reading" of *Searching for Slowness*, folding each page in the opposite direction and fixing it by stitch into its thematic partner, *tenets*.

The *tenets* are our synthesis of the conversations. They represent a transformation in our understanding of slowness. Adjust the tenets as you see fit, creating categories that are of interest to you!

You now have participated in *Searching for Slowness*. This booklet serves as your reference guide to understand your relationship to slowness, as well as your contribution to creating a common understanding of what it means to slow down.



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Slow Architecture is: an ethos transmitted through empowered people who have ownership in the projects they work on, who above all build relationships and designs which are rooted in their locality flexible enough to accommodate multivalent perspectives and futures, and are inspired by their environmental context, communicating that intent empathetically through a haptic medium that is thoughtful, rigorously detailed, and informed by the specialized, yet highly interdisciplinary contributors.



EMPATHY [em·pa·thy] noun

The imaginative projection of a subjective state into an object so that the object appears to be infused with it. - TENETS -

EMPATHY IEMIPATIHNY

Empathy wears many hats. Empathy can be created through haptics, allowing for a physiological transference of knowledge and experience through space or representation of space. Empathy embodies slowing down to the pace of another, sympathizing with diverse experiences, and understanding everyday, often concealed. realities. we hire people who demonstrate a shared spirit of slowness, intentionality, and quality.

relationships

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Do you really want to use a material produced by slave labor? Do you really want to use a material that causes cancer for you, loved ones, and people that produce it?

relationships_____

using the main materials of _____ water, air, and light.

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relatio	<u>msmps</u>		
relatic	nships		
the lin	nits of th	e hand ci	rafte
		are ofter	
as sen	sible bou	ndaries	
relatic	nship		
Desig	ning hap	tically is i	nnat
in eve	ryone. R	ather tha	n
reproc	lucing ar	architec	tura
		tic qualiti	
design	focuses	on experi	ienci
the sa	me sourc	e of hapt	ic_
qualit	les.		

- EMPATHY -

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encourage legibility of the _____ gesture of the human hand, ____ believing it adds a great value _ to the architecture.

relationships

relationships_____

document and create

atmosphere.

Physical making is a key ______ component of the office's _____ architectural production – _____ Rahul uses the model as a tool to evaluate the design.

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down to the details worked out
in shop drawings.

Slowness is largely a cultural ______ attitude, and in places with less of a history of architectural ______ production, there is a hope______ that we can introduce this slow mindset

an attitude.

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- EMPATHY -

The power of what an ______ architect can do is to make ______ a gesture, to make space. ______ And whether a large or small _____ project, if the gesture and the _____ haptic qualities are expressed, _____ then scale is transcended.

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One thing that we always
work towards communicating
is tactility; haptic
qualities. Tactility must be
communicated for a design
to come into fruition, but this
can't be communicated via
drawings.

emphasize a work life balance . for all of our staff_____

Creating haptic information

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relationship

relationships

c	expressing gesture
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-	••
-	
	ve can create architecture just
	s we can gesture affection.
I	f you design anything that
У	ou are personally invested
i	n, then you are sharing this
	iffection.
_	
-	
a	n environment that fosters
-	
-	
I	Taptics can only be
t	ransferred via haptic medium
-	
_	
	ou cannot practice the same
V	vay there as you can in North
F	America

- EMPATHY -

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our belief in the value of _____ the details — the details on ____ paper and materialized in _____

construction

Clients don't understand architectural drawings, but they do understand architecture when they're in the space, once the floors, walls, and columns are up.

relationship

hand

LOCALITY ILOCAILITY

Slow architecture demands nuance, regionalism and honoring of diversity. Locality encompasses Slow Architecture's need to be site specific, engaged with community, and sensitive to the divergent realities of our global era.

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LOCALITY [lo-cal-i-ty] noun

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¹ The fact or condition of having a location in space or time. ² A particular place, situation, or location

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We use whichever materials are appropriate for that locality engage with communities sooner international reality differently than in North America

attuned to critical dimensions

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material costs from construction details to local code to file-management in the office. There is a synergistic relationship – and so much to learn from these regional differences. When working abroad, you have to smell the ground, figure out who is there and what they're doing – we work to design *with* the locals, not for the locals.

- LOCALITY -

keeping revenue in the region, this provides local jobs and _____ allows us to learn from locals_____

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design within any conditions.

I believe that you have a latent sense of locality. The design is already within you, whether you know it or not, and waiting to discover that design is as important as action.

moments to study something _____ difficult to capture in drawing _____ or digitally

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- LOCALITY -

Local materials are considered in every project – especially in arid and hot climates in the country. The architects are in discussion with the local masons, for example, to talk about the type of construction and techniques they are most familiar with and what is most appropriate for the local site. Often during the geological survey, usable stone. is discovered in the soil and the design incorporates this as much as possible so that fewer materials are imported and less waste is generated during excavation.

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There is no sense that we are _____ an outside group coming in to teach Rwandans about good _____ design. Working on a more

permanent time-scale

are local, not global.

honoring the local values and architectural traditions.

On each project, local contractors are used, and this also helps to ground the project in the local construction techniques.

appropriate for the space.

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EMPOWERMENT IEMIPOWIERMIENT

Employees, clients, craftspeople, and the public are empowered by Slow Architecture. Empowerment breeds responsibility and care, enabling the production of *good*, *clean*, and *fair* architecture.



EMPOWERMENT [em·pow·er·ment] noun

¹ The act or action of empowering someone or something. ² The granting of the power, right, or authority.

our staff gain a deep understanding of the entire

design-construction process.

employees with no higher or ____ design education, but greatly ___ contribute to the office

We must remember that architecture is inherently political and always has been.

There is very little respect for ______ working with your hands ______

help shape healthy and sustainable supply chains

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- EMPOWERMENT -

Our goal is to keep team _____ members on projects for the ____ entire duration.

next decision is more readily___ to go in the favor of the_____ designer and slowness

The goal is to build back that base of strong craft in the US, and for us to find a network of reliable Artisans to work with.

money flows in smaller circles and shorter radii from the project site — and we use this to benefit the region and our design.

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firm.

young staff are given a lot of _____ responsibility.

with the entire staff of the

We often show models and model photographs to our contractors, and they immediately understand the design intent in ways that they wouldn't from a drawing. set. Our goal is to make the thinnest set of construction documents possible.

Our associates are project managers and construction managers

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- EMPOWERMENT -

its less convincing people,
and more institutionalizing
these values. This can happen
on the academic level –
"brainwashing" these concepts
of good, clean, and fair into
students, exposing them
to concepts like embodied
carbon, passive design, and
the value of sustainable
specifications

You can only improve upon something measured; a baseline for cities must be established, and local zoning laws must demand improvement.

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staff gain a better

understanding

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Most people in the office meet with a potential candidate, and everyone has a voice.

Responsibility drives passion and energizes the staff to work hard and thoughtfully on their design.

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OWNERSHIP

Slow Architecture takes ownership over all decisions made, from design to materials to construction. Ownership asks architects to think holistically about architecture, from preconstruction embodied energy to demolition.

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OWNERSHIP [own-er-ship] noun

¹ The state, relation, or fact of being an owner. ² A group or organization of owners.

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Specifying clean materials is an ethical issue – creating slow spaces is the largest scale of conscious consumerism.

vision

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involved in a significant capacity in every project

with complete control

We learn so much by having ______ control over this process, and _____ we are able to take ownership_____ and accountability for every ______ decision along the way.

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t	rust
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I	eputation
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k	ouild confidence
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-	
	As much weight is given to a candidate as a persona and
	cultural fit as is given to the
	portfolio, allowing for slowness
	lespite the firm growing.
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-	
	High quality, fairly produced
r	naterials simply cost more,

- OWNERSHIP -

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around that.

We've created the S.L.O.W.
acronym of our values, which
is plastered all throughout
the office, in our mission
statement, and talked about
constantly with staff and
clients.

refuse to let anyone work for _____ even an hour more than we ____ are paying them to. _____

We definitely hire for ethos – everyone on the team has to be on board with the core values.

We have no problem shedding light on these issues for clients

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uis	CUSSE		pm		
•••					
					4 m + la
de	signer	<u>rs to be</u>	e exp	osea	to th
-		rocess.			

in a design build, you have

. . . .

reputation

- OWNERSHIP -

trustworthy

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firm

fully embedded in the design _____

a consistency in ethos of the

the firm structure emphasizes _ responsibility

Creating architecture is probably about 20% design, 80% execution, and you need to be on site, getting dirty, in order to achieve slowness.

Each designer has handful of _____ projects at a time ______

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Specifications determine how labor is organized, how materials are sourced, and how large the embodied carbon of a project is – this is our greatest source of power as an industry.

If the architect is not intimately involved in the construction, your final product will not only have no principles of slowness, but will also not look anything close to what the architect envisioned.

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Creating architecture is probably about 20% design, _____ 80% execution, and you need to be on site, getting dirty, in _____ order to achieve slowness.

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in order to have the greatest chance of creating or recognizing this alignment of conditions, you must be involved in all parts of the design that allows for this anticipation.

architects specifications are where as a designer you have the most agency

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trust



FLEXIBILITY FILIEXIIBIILIIITY

There are no hard rules to slowness; flexibility is an appropriateness and willingness to pivot. Flexibility represents a balance between rootedness and docility, in process, design, and occupation. 35

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FLEXIBILITY [flex-i-bil-i-ty] noun

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¹ Capable of being flexed. ³ Characterized by a ready capability to adapt to new, different, or changing requirements.

Slowness requires not just infinite time, but the *right* amount of time to push up against. The process of design to execution must be backed by the ethos of slowness and balanced by a sense of appropriateness – there are no hard rules to slowness.

Flexibility of a space is client and project specific, however the sense of rootedness is an essential quality

Good design is creating a gap in the conditions, creating a tolerance, and operating withing that wiggle-room of conditions.

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the manifestation of slowness has had to evolve with this change in size from a dozen employees to around forty today.

art of effective slowness is understanding the energy being applied to the design process

As a non-for-profit, we are positioned uniquely in the architecture industry — not only to attract people with the same values, but also to apply for funding as a non-for-profit. This allows us to do more upfront R+D and engage with communities sooner in the scope of a project. Creating good architecture is a bit about being at the right place at the right time – it is an alignment of conditions, and an awareness of this alignment to create a gap in reality and create an opportunity

busy at all times: while the designer pushes forward the design, the draftsperson can work on another project.

Rootedness is inherent in the projects, and this cannot always be sacrificed for flexibility, otherwise all projects would be warehouses with adjustable partitions on a grid.

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the structure of the teams and the exact design process shifts_ to accommodate the project,___

This is when flexibility comes into play for us – an excellent structure is critical to good design and future changes to the space. Our design team thinks a great amount about the structure, columns, slabs, and walls. These elements, when planned carefully, can grant flexibility to the client when they are able to experience the architecture for the first time

What is at interest in the gap is the pursuit of possibility, not the execution of a project.

evolved over time

This delegation frees the designer up to spend time as possible on the design, while the drafts-people ground the project in reality and the model builders document and create atmosphere.

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INTERDISCIPLINARY

INTERIDISCUPILINARY

Breaking out of the insular and elitist discipline of architecture, interdisciplinarity is required of Slow Architecture. From engaging with crafts-people, to understanding the construction and engineering trades, Slow Architecture bolsters and draws from diverse bodies of knowledge.

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INTERDISCIPLINARY [in-ter-dis-ci-plin-ary] adjective

¹ Involving two or more academic, scientific,or artistic disciplines. ² Relating to more than one branch of knowledge.

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there should be no specialists – there is no differentiation from those who design and those who execute. Designers must be involved in construction

ignite change through law, at the local zoning and code level

Having engineers looped into the design team from the beginning allows us to work seamlessly, design with passive systems in mind, and reduce redundancies throughout the process.

architecture and construction_ process

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responsible development.

the draftsperson to execute ______ to technical specificity, and _____ the model-maker to bring ______ physical models to high levels _____ of resolution.

industry experience

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structure, not just the finishes

We became interested in quality materials, craftsmanship

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a draftsperson, a modelmaker, and a principal. construction side Developers specialty Craftsmanship To not think of construction as part of the design process is a major flaw of the field today.

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Our design process is branched: there are designers, drafts people, and model makers - each with different rolls in bringing a project to fruition.

Generally we try to have designers follow through the entire design process and life of the project – some designers are more specialized in the front end, and others the back end

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construction

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- IV -REFLECTION

Now having participated in *Searching for Slowness*, we invite you to reflect on our tenets

Are there principles that extend beyond the six which we outlined? Are there actionable themes of slowness which we have not addressed?

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This is your opportunity to contribute to our common understanding of Slowness, insert your own agenda, understand your biases and explore your values. On the following page, create your own tenet and add text from the conversations which fit your category's theme.

